# **Centaur Media plc**

Results presentation September 2008

# **Centaur Media plc**

Geoff Wilmot Chief Executive Officer

### FY 2008 and current financial year

#### Record results for FY 2008

- Ebitda margins 24%
- Profits ahead of expectations

#### • Confidence in future performance based on:

- better balance in market verticals and product mix
- improved market shares
- significant actions to reduce costs
- good pipeline of new products
- strong balance sheet

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# **Key Strategic Objectives**

#### Scale

- **1** Double digit revenue growth across the cycle
  - 4 year CAGR to June 2008: 8%

### **2** Market leadership and critical mass in high value markets

- Further portfolio rationalisation
- Continued investment in core brands

#### **Balance**

#### **3** Balance revenues across print, online and events

- 20% growth in online revenues (excluding Perfect Information) offsets 2% decline in print

#### **4** Increase revenues from content

- New initiatives being developed

#### Efficiency

**5** Ebitda margin target 25%

- FY 08 margin up 2 points to 24%

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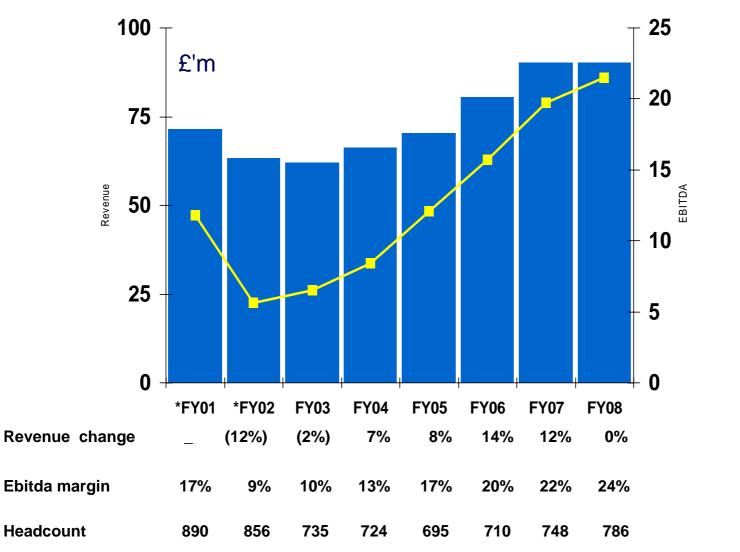
# Managing the Cycle (1)

#### • Group revenue profile FY08 vs FY01

	FY2008	FY2001
Marketing & Creative	26%	43%
Total print revenues	52%	72%
Web revenues*	13%	2%
Event revenues	29%	15%
*Excluding Perfect Information		



## Managing the Cycle (2)





\*Source Prospectus 2004

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# Managing The Cycle (3)

### • Key areas of focus

- Balanced business by market and product
- Market shares improving through flight to quality
- Strong balance sheet and cash generation
- Early actions to reduce costs
- Healthy new product pipeline

### **Results Presentation- Year to 30 June 2008**

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# **Major Actions to Reduce Costs**

- Perfect Information rationalisation
  - Closure of Perfect Analysis
  - Partial outsourcing of production
- Publishing division restructuring
  - Senior management changes & other savings
  - ProTalk merger with the Engineer

### Changes to magazine formats & frequencies

- 2 weekly formats downsized
- 2 monthlies to web only
- 1 fortnightly to monthly
- 1 bi-monthly discontinued

#### Property rationalisation

- Lexington Street sub-let
- PI office lease downsized

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## **New Product Initiatives in 2008/09**

- Overseas Expansion
  - New York & Dubai Initiatives
- New conferences & summits across all markets
- 5 New exhibitions planned
- Major investment in web platform
  - supports growth in existing services
  - facilitates launch of new services
- 6 potential joint ventures in negotiation

# **Centaur Media plc**

Mike Lally Group Finance Director

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# Key trading highlights

#### Revenues

- balanced performance across served markets
- reduction in print revenues offset by strong online growth

### • Profit

- PBTA and adjusted EPS at top end of market expectations
- record ebitda margin at 24% (2007: 22%)
- exceptional charge drives 2008/09 operating efficiencies

### Cash

- £19m cash generated from operations
- £7.7m cash balance (after £7.9m share buy-back)
- proposed 20% increase in full year dividend to 4.2p

### **Results presentation -year to 30 June 2008**



### Summary consolidated income statement

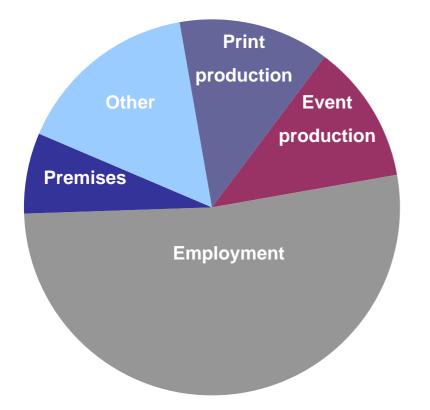
£'m	FY2008	FY2007
Revenue	90.4	90.3
Adjusted EBITDA	21.5	19.7
Depreciation & amortisation of software	(2.3)	(2.7)
Interest	0.2	0.2
Share based payments	(0.2)	(0.4)
Share of associate	-	0.1
Adjusted PBT	19.2	16.9
Amortisation of acquired intangibles	(1.1)	(0.7)
Exceptional costs	(3.6)	-
Profit of sale of associate	-	0.7
Profit before tax	14.5	16.9
Taxation	(5.0)	(4.6)
Discontinued operations	0.2	-
Profit attributable to equity		
shareholders	9.7	12.3

### **Group revenue analysis**



	FY2008
Print advertising	43%
Online advertising	12%
Event marketers	23%
Content	22%

### **Group cost analysis**

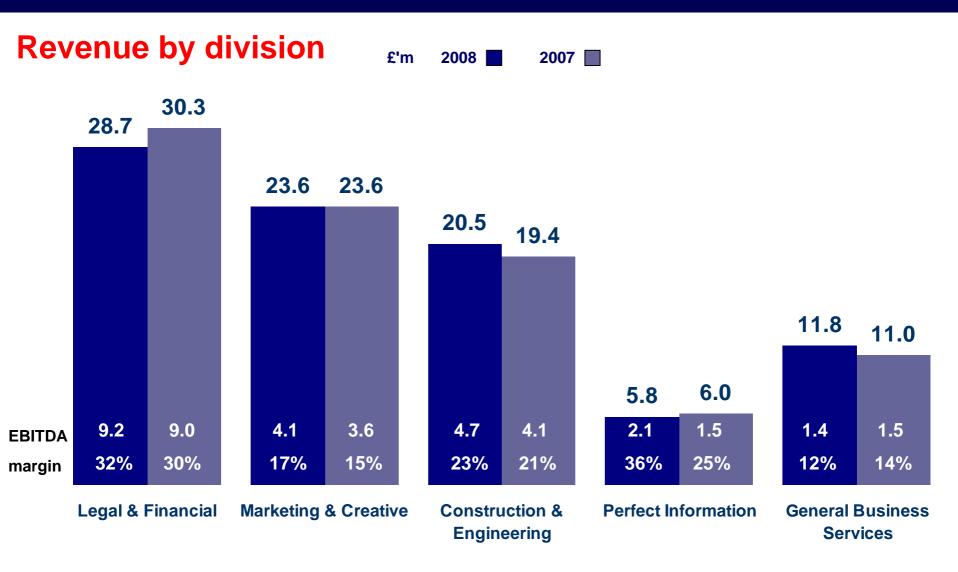


	FY2008
Print production	13%
Event production	12%
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Employment	52%
Premises	7%

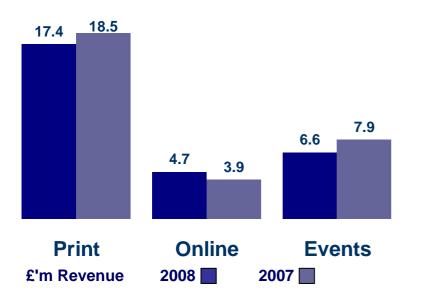
Other 16%

### **Results presentation - year to 30 June 2008**



### **Results presentation - year to 30 June 2008**

## Legal & Financial



- Revenue -5%; EBITDA +2%
- Mortgage and secured lending products affected by market volatility
- Excluding mortgage summit new product development drives growth in event revenues
- Legal online recruitment buoyant



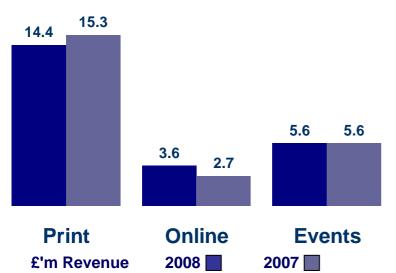


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	Clifford Chance eyes £40m windfall with Canary Wharf rental scheme	Whols top of the PEPs7
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### **Results presentation - year to 30 June 2008**

### **Marketing & Creative**



- Revenues stable; EBITDA +14%
- Publishing operations restructured
- Continued focus on online marketing
  - Strong growth in web recruitment
  - Underlying event revenues ahead 9%



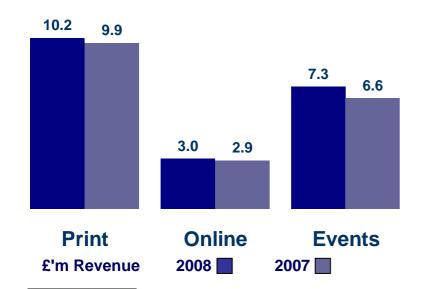








## **Construction & Engineering**



- Revenue +6%; EBITDA +15%
- Engineering sector remains buoyant
- Steady self build sector
- Strong events portfolio









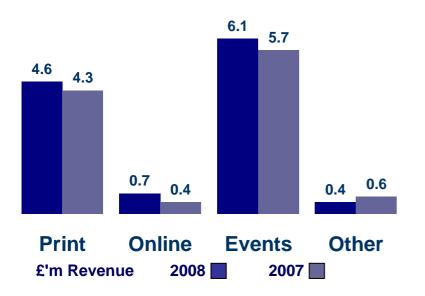


### Perfect Information



- Revenue -3%; EBITDA +40%
- **Commercial refocusing on core** filings product
- Material reduction in cost base
- Significant product development planned in current year

### **General Business Services**





- Revenue +7%; EBITDA -7%
- Satisfactory performance from all served verticals
- New product launches across all channels
- Margin growth constrained by investment in product development



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### **Summary cash flow statement**

£'m	FY2008	FY2007	
Cash generated from operations	19.0	18.2	
Exceptional items - cash impact	1.2	-	
Capital expenditure	(3.1)	(2.6)	
Free cash flow ("FCF")	17.1	15.6	Strong FCF at 90%
% FCF of adjusted operating profit	90%	94%	conversion
Exceptional items - cash impact	(1.2)	-	
Tax paid	(4.6)	(4.9)	
Interest received	0.1	0.2	
Acquisitions & disposals of business's	0.5	(2.1)	
Loan notes repaid	(1.0)	(0.5)	
Issue of share capital	0.1	0.1	
Treasury shares purchased	(7.9)	(1.0)	7.55m shares purchased
Dividends paid	(5.4)	(5.1)	Aprox 5% of issued share capital
Net (decrease) / increase in cash	(2.3)	2.3	
Cash at 1 July 2007	10.1	7.8	
Cash at 30 June 2008	7.8	10.1	

### **Results presentation -year to 30 June 2008**

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### **Summary balance sheet**

£'m	FY2008	FY2007
Non-current assets	158.2 🦼	158.7
Inventories	1.2	1.1
Trade & other receivables	16.5	18.8
Trade & other payables	(11.0)	(11.6)
Deferred income	(8.7)	(9.6)
Total working capital	(2.0) 👞	(1.3)
Tax - current & deferred	(2.4)	(1.9)
Loan notes	(0.1)	(1.1)
Cash	7.8	10.1
Net assets	161.5	164.5
Total shareholders' equity	161.5	164.5

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# **Outlook - confidence in future performance**

- Market leading brands
- Diversified products and markets
- Organic growth culture
- Tight cost control
- Financially strong
- Experienced management